

Must-Have Strategies for Marketing to MBA Students

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This white paper offers a comprehensive guide detailing four effective strategies for marketing to MBA students and growing your enrollment that you can begin implementing today.

It's no secret that the value of an MBA has come under fire over the last few years. With the substantial financial and time cost of attending, whether part time or full, in person or online, many have become skeptical if earning one is a worthwhile attempt. And while an MBA program is not right for everybody, the degree can still provide massive value by offering real-world experience, a large network of professional contacts, and in-depth business knowledge.

Further, the benefits of attending a program will remain important as technology continues to change the shape of the workforce in the next couple of decades. As one article published by Stanford's school of business cites, "by 2030, about half of today's jobs will be gone...automation will perform many current blue-collar and white-collar jobs, while independent contractors will fill a large fraction of future positions." What this means, of course, is that those who hone attributes exclusive to human beings—critical thinking, interpersonal skills, creative problem solving, and more—will be best equipped to meet the demands of tomorrow's workforce. And this is precisely where a good MBA program can help.

Yet, although you might offer a high-quality MBA program, the major challenge can be how to use your marketing to convey this to you prospective students in an effective way. How you talk about your MBA program—and the story you're telling prospective students—matters critically.

In this guide, we'll review four must-have strategies to use in your MBA marketing and help increase your program's enrollment:

- 1 Provide Reasons to Believe Your MBA Is Worth the Investment
- 2 Emphasize Real-World Business Experience
- 3 Bring Your MBA Program to Students
- 4 Become a High-Quality Content Marketer

Provide Reasons to Believe Your MBA Is **Worth the Investment**

Earning an MBA requires a substantial investment of money, time, and effort. This is why you must make a case for your MBA program by providing reasons to believe that the investment today will be worth it tomorrow.

This can be done in a number of ways. One of the most effective ways is to provide detailed statistics and data that relay the ROI of your program in a concise and easyto-digest format. Remember, you're speaking to business-savvy individuals who, like with any investment, expect to be able to make a rational consumer decision by weighing several variables.

The most compelling stats include the average salary for recent alumni, a list of organizations/businesses that are employing alumni, and the percentage of alumni who find full-time work in their desired field within six months after graduation. These stats provide clear, easy-tounderstand information that paints a reasonable picture of what prospective students can expect should they enroll in your MBA program. The University of Delaware, for example, provides persuasive information on the median and mean salary of its graduates, the top employers for alumni, and more on a "Career Outcomes" webpage.

Of course, stats—no matter how impressive—can't guarantee success for a given student. But by providing this information, you're also revealing to them that you understand the seriousness of their decision.





With transparent statistics, you're essentially telling them, "Yes, this program requires a substantial sacrifice, but let us show you how hard we're working to make it worthwhile for our students."

This information is not always easy to come by, though. It can be difficult to keep tabs on alumni, which is why it's important to build structures for doing so if you don't already have them in place. You might not have the data you need today, but that shouldn't keep you from planning to have it a few years down the road.

This might mean developing a process for obtaining personal email addresses from graduating students, recruiting faculty to help maintain ties with alumni, staying connected with organizations that are hiring alumni, and developing surveys that can be emailed to alumni with incentives—all of which ensure that you are collecting enough data to make up a statistically significant sample size. Remember, you don't need to hear from every single alum, just a large enough group for it to be statistically significant.

But even if you aren't able to convey the most compelling stats, there are other things you can do. You should still be able to list a handful of organizations where alumni are working or some of the job titles alumni have acquired after earning their MBA. In this manner, you can still highlight reasons to believe while actively accruing more persuasive stats for later.

It's also possible you already have more than you think. Reach out to professors and find out whether they have kept in touch with alumni and know how they're doing professionally. Some professors have a lot to offer—the current job titles of former students, relationships with executives who think highly of your graduates, etc.—that you can tap into to boost your marketing efforts.

Aside from stats, there are a host of other ways to provide reasons to believe that your MBA is worth the investment. These include alumni spotlights (videos or written), highlighting the various program-offered networking events attended by industry leaders and executives, and quotes from recognizable employers speaking about the quality of your alumni. These constitute basic marketing practices in some ways, but the important thing is to be strategic. Are you reaching a wide net of students? Do your alumni testimonials spread a wide range of industries and types of students?

For example, you may have every industry represented, but what about a testimonial of a parent talking about how they balance school, family, and work? Or how about a testimonial from a CEO explaining specifically why she is impressed with employees who have graduated from your program?

Instead of merely talking about networking events, how about offering a story about how a particular student found his or her job through a connection with an industry leader? Every program is going to list the basic offerings of their MBA—and it's fine to do that as well—but you then need to back it up with reasons to believe through strategic testimonials, quotes, and stories.

Another fantastic example of how to provide reasons to believe when marketing to MBA students is through third-party endorsements in the form of awards and recognitions. These allow you to leverage what other people are saying about your MBA in order to make your marketing claims more believable. But this can be challenging when some of the well-known ranking and award systems favor the most prestigious, wealthy, and popular MBA programs in the country.

This is why an organization like Abound exists: to help quality MBA programs at smaller schools gain the recognition they deserve. The true measure of a program is found in its people and ideas, not its numbers and rankings. That's why Abound evaluates MBA programs based on available career services to students, affordability, regional accreditation, flexible scheduling, faculty quality, time to completion, academic integrity, commitment to engaged learning, and more. In fact, Fort Hays State University found an increase in its graduate enrollment through the use of Abound's third-party recognition badges on its website and print material to convey the quality of its programs. This is one way to feature third-party endorsements without falling into the traditional rankings trap.

It's equally important when marketing to MBA students that you highlight how your program offers the chance to establish meaningful relationships that can help spur their professional development. Consider highlighting professors with years of leadership or entrepreneurship experience. Do you have mentorship programs that enable students to experience one-on-one coaching with a successful alum or professional connected to your school? How can you communicate the benefits that your career services offers, whether they be services to help foster networking skills, build a professional online presence, or conduct effective interviews?

Additionally, consider communicating how the relational benefits don't end once students graduate. A quality MBA program can give alumni resources like these well beyond graduation through alumni events, professional networks, and other career opportunities. And these services are yet more examples of the lifelong benefits of earning an MBA. You can highlight this by finding alumni who are willing to chat with prospective students, answer practical questions, and share how their MBA has helped them.

The next step is to ensure that, no matter what reasons to believe you have primed in your arsenal, you're actually getting them in front of prospective students with compelling design and organization.

As an example, Santa Clara University's Leavey School of Business hosts a welldesigned and strategic landing page that highlights impressive companies in Silicon Valley at which their MBA alumni work.

By listing organizations like Google, Twitter, and Netflix, they help prospective students understand how attending their program could lead to the sought-after ROI of working for a successful and respected brand. While you should have your reasons to believe prominently displayed on your website and primary brochures, you should plan to disseminate them in other forms as well. You might convey this info through your email campaigns, or you could feature them on LinkedIn to a targeted demographic (paid or organic).

What about mentioning them during info event presentations or during campus visits in an intentional way? You don't want to bombard prospective students with this content, but make sure you have a strategy for gently reminding them through various touch points that your MBA is a worthwhile investment. Ultimately, the more they see your reasons to believe the more they'll believe that what you're saying about your program is true.

Instead of merely talking about networking events, how about offering a story?



Emphasize Real-World Business **Experience**

One criticism levied at MBA programs is that these programs don't actually prepare students for the challenges and shifting dynamics of the world of work. While theoretical knowledge is important, it's necessary that your program also provides an opportunity for students to take that theoretical knowledge and engage it in real-world settings.

As an article from The EvoLLLution explains:

"Often, activities that connect students to the marketplace through experiential or action-based learning, co-ops, internships, global engagements or entrepreneurial activities (leveraging a lean launch-pad process toward enterprise creation, for example) are secondary or ancillary to the core academic experience. The core academic experience remains largely a function of discipline-based courses, taught through standard lectures or cases or other traditional pedagogies without consideration for how these methods connect students to the dynamism of the marketplace in which they will ultimately be competing."

In other words, while theoretical knowledge remains a key aspect of MBA programs, there isn't enough attention paid to providing students with real-word business experience. If prospective students are already unsure about the value of an MBA, then not being able to provide proof of tangible, experiential knowledge can make it even harder to convince them to make the investment.





There are a number of ways to offer this, including internships, coursework that offers real-world business projects, program capstone projects, summer partnership opportunities, student consulting projects, study abroad programs with international businesses, and more. Another way to offer real-world experience is to invite someone from a partnering organization or company to teach a course or part of a course. This article from The EvolLLution shows just one example of how effective this industry connection can be:

"A company near my university sent two line managers to teach a junior-level operations management course. In a unique twist, the managers brought an actual production problem to their course and had students solve the issue. The company then implemented the best student plan and gave the three students on the winning project scholarships to finish their degrees. The company has now taught the course for two years and the students get real-world experience."

Many programs do already offer opportunities like this. But the challenge isn't so much in offering them in the first place (though that's necessary should your program not be doing this already) but in communicating this to prospective students in compelling fashion.

You need to make it clear to students what these real-world business opportunities look like concretely and how they benefit them directly. For example, if you offer a work experience course, why not provide a robust case study on a project students have worked on? Imagine being able to review a case study on how actual MBA students drafted a digital marketing plan for a small agency, mapped out effective SOPs for the supply chain and logistics department of a company, or tapped an emerging market for a new product? Something like this is incredibly more compelling than a generic paragraph explaining that students will "work on a business project."

This is exactly what Point Loma Nazarene University did with a real-world business course that it offers in its Daytime MBA program. Through a landing page that serves as a detailed case study of a previous project, it maps out what the specific project entailed, the scope of the project, and how students worked to solve it. It also includes a video on the page highlighting the thoughts of both a participating student and the company executive who overlooked the project. Something like this clearly conveys to prospective students how exactly they might gain real-world business experience in your MBA program.

Too often, schools fail to provide clear accounts of real-world business experience, leaving students with nothing but an abstract and hard-to-imagine idea of what they might do if they were to enroll.

Again, that's why you need to provide specific details and examples. The University of Denver, for example, provides a detailed course schedule for both years of its MBA program to communicate a clear overview of how students will accrue real-world experience.

And there are several other ways to highlight real-world experience in more compelling ways. You could craft a video that captures faculty, consultants, and students working with organizations on a given project. The University of Dallas, for example, used student testimonials to show how its Capstone Consulting Experience provides both practical experience alongside theoretical knowledge. You can feature quotes from managers or executives from organizations that have worked with current students in your program. And while it can be great to boast of partnerships with major companies, sometimes it's the smaller organizations that allow real-world business experience and a leg up over the competition. Smaller organizations may have less "red tape" or siloed departments, allowing students to take on larger and higherlevel projects.

By providing real and detailed examples of the kinds of experiences students in the past have had, you can paint a much more compelling picture of exactly how future students are going to be prepared for business success through your program when marketing to MBA students.

Make it clear to students what these real-world business opportunities look like concretely and how they benefit them directly.



Bring Your MBA Program to Students

Another effective tactic for marketing to MBA students is to tailor your program for their convenience. The most obvious way of doing this is to offer online or online/on-site hybrid programs that are flexible and conducive to a range of student schedules. This makes it easier for those with jobs, families, or both to complete your program. It also allows you to cast a wider net for potential students, as your program's marketing is no longer limited by geography.

An equally worthwhile way to bring your MBA program to students is to offer the program onsite at their places of employment. This can be an incredibly effective strategy for marketing to students and increasing enrollment. That said, it also requires forging partnerships with local organizations that align with your program's curriculum and objectives.

There are three primary types of partnerships, the first of which doesn't require that you bring anything onsite to your partnering organization. Rather, it is to offer a discount to your MBA program. You form a relationship with an organization and agree to offer its employees some type of discount on tuition for your program (whether it's onsite at your university's location or online). This requires very little resources on your part and is a great way to reach a new audience who are now incentivized to take your specific MBA program.

The second strategy is to offer one-off courses, lectures, or workshops to employees at your partner organizations. This might be as simple as a free two-hour workshop on a relevant business topic at the organization's location.





Or it could be a full semester course on finance or marketing onsite that would result in program credits for employees enrolled in the course (credits they could then transfer over should they decide to enroll in your full MBA program).

The key with this strategy is that it helps you acquire leads to market to: potential students of your MBA program who have already participated in your on-site offerings. Of course, this is why it's important that these offerings provide real value. If individuals have a positive experience with the professor who taught a workshop or are impressed by the depth of knowledge conveyed in a lecture series, they will already have a positive association with your school if or when they begin considering MBA programs.

The last and most robust strategy for marketing to MBA students through organizational partnerships is to offer an entire MBA program onsite at their employer. It's one thing for employees to see that they can take a program for a discount, but it's another thing altogether for them to be encouraged by their colleagues and supervisors to take a full program offered at the very same place they work.

You have to make sure these efforts result in an ROI for both your institution and the partnering organization. First, you need to have enough individuals enrolled each semester to offset the costs of providing the on-site program. Secondly, organizations need to feel that their employees are better able to solve business challenges directly because of your program. Are the employees enrolled in your program acquiring skills that they can apply to the business itself? Are they bringing forth novel solutions to their workplace? Are they better equipped to meet the needs of a changing economy within their industry?

It's also important to work with stakeholders at the organizations to help them market your programs. Whether you're offering a discounted tuition plan of an actual on-site MBA program, your biggest advocates are the stakeholders at these organizations who can encourage their employees to engage your offerings. This means supporting them as much as possible.

Some examples of support include marketing materials—brochures, flyers, handouts—customized for that given employer and the program you're offering them, which you can ask stakeholders to make available in the office. You can also ask whether they would allow you to email their employees, in which case you can develop an effective and customized email strategy.

Or you can offer to write an email for a stakeholder to send themselves, detailing the benefits and highlights of your MBA program and encouraging employees to enroll.

There are a number of things that you can do, but the key is to make it as easy as possible for your organizational partners to communicate the benefits of your MBA program to their employees. And the best way to do this is to convince stakeholders that having their students take the program is just as beneficial to them as it is to your institution.

Lastly, there are other ways to partner with an organization beyond the three strategies discussed above. For example, Northeastern University has a partnership with IBM where the university recognizes IBM digital badge credentials (which the company gives out to its employees) toward graduate degree programs and certificates at the university. This strategy encourages IBM employees to take a program at Northeastern since they already have credits that the school will recognize (and could therefore complete a program for less money and less time than at another school).

The point is that forging partnerships with local employer organizations is becoming a necessary strategy for marketing to MBA students and distinguishing your program from the competition.

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Become a High-Quality Content Marketer

The most compelling MBA programs reveal their business knowledge and insight by showing it to prospective students—not just telling them about it. And this happens by becoming a high-quality content marketer. There are several ways to do this, from providing webinars and free courses to creating and sharing white papers.

To start, it's worth considering an example of a content marketing strategy that targets a particular section of the sales funnel. For those unfamiliar with the concept of the sales funnel, this refers to the various stages that prospective consumers are in during their buyer journey. The funnel is usually broken down into three levels (top, middle, and bottom) with the chance for further distinction within each category (which is especially helpful for the different prospects of an MBA program).

A top funnel content marketing strategy would be aimed at producing and offering content to people at the very beginning of the buyer journey (e.g. business professionals who are not actively considering an MBA or are just starting to think about it). A middle funnel strategy would be aimed at those who have indicated that they are considering enrolling in an MBA program (signed up to take the GMAT, requested info from your website, etc.). And a bottom funnel strategy would be aimed at those who have indicated a strong interest in your specific program (applicants, individuals who have made consistent contact with your school, etc.).





With those clarifications, let's now consider a middle funnel content marketing strategy. We all know the MBA application process requires a lot of work for prospective students (crafting personal statements, studying and taking the GMAT, etc.). Therefore, a middle funnel approach could be to lessen the burden of the application process: to help students wade through options and apply to the right MBA programs. In order to do this through your content efforts, you could provide a webinar detailing what counselors are looking for from student applications. Can you work with a counselor or two and have them offer prospective students a free 45-minute webinar?

One extremely effective approach is to offer a free online or in-person GMAT test-prep course. This requires a fair amount of resources (finding and paying an instructor, providing class materials, securing a physical location if offered in person, etc.). But it can give you a pool of very qualified student leads. And if your GMAT test-prep course is of high quality—which it should be if you decide to offer one—then it can send a very positive message about the quality of your program to everyone who participates. Even if you only get two or three enrolled students out of a class of fifty, that can still justify the few thousands of dollars it may cost to offer the course.

Of course, there are several other middle funnel content marketing approaches that require much fewer resources that can be just as effective. This includes white papers about what to look for in an MBA program, an ebook unpacking the merits of concentrating on a specific business discipline in a program, or a blog highlighting the pros and cons of going back to get an MBA, all of which can help students make a decision that's right for them.

We can also apply this strategy to address people at the top of the funnel. Although this audience hasn't yet indicated a clear interest in earning an MBA, they should be likely to be interested (working within a certain business-related profession, having earned a bachelor's degree, etc.). A top funnel approach naturally entails a longer-term strategy. But content tailored for this audience can still be quite effective.

But what kind of content is good for a top funnel strategy? Content that business-minded individuals would find useful for their own professional careers. This could be a podcast that features your MBA faculty talking about the latest market trends. It could be an event that features an alum speaking about a current industry challenge. It could be a weekly blog that unpacks why certain businesses and organizations have been successful through their marketing strategies. Or it could be an ebook providing valuable insight on how to negotiate in the workplace. The possibilities are endless.

Ultimately, the goal is to establish your institution as an authority that has helpful and valuable information to share for those interested in business-related topics. Not only will this introduce your MBA program to those consuming your content, but it will create a positive impression of your program in their minds. If your content is valuable, well-researched, and informative, then they'll most likely expect your MBA program to be of high-quality as well.

Ideally, you should have a content marketing strategy that includes top, middle, and bottom funnel content offerings. If you are just getting started and have somewhat limited resources, it would be worth doing a content audit to determine where you have the largest gaps along the buyer journey. For example, if you seem to be accruing a fair amount of leads but aren't converting many of them into applicants, then it's worth starting with middle funnel content to address this audience.

Regardless of what type of content you're focusing on, it's imperative that you have a lead nurturing strategy in place. You may offer a fantastic podcast on entrepreneurship or a revelatory ebook on management consulting, but if you aren't encouraging readers to remain engaged with your institution, you won't ever turn them into enrolled students.

This means you must first make sure that you're capturing audience emails to add to your list when you offer a new piece of content on a landing page or on your website. It means you should send out regular emails that include both helpful and valuable information as well as details about your program and calls-to-actions (CTAs) for readers to take the next step (e.g. attend an info event, start an application, email a counselor, etc.). Not every email needs to have a CTA as long as each one is offering value that encourages your audience to engage and not unsubscribe. But CTAs should still be strategically placed throughout your email campaign as to nurture readers actively down the sales funnel.

Lastly, it's important to make sure your content marketing efforts are getting results. This means that, if you're generating a podcast to increase your leads or a webinar to turn them into applicants, you're regularly making sure this content is actually achieving these goals. It's not necessary for every single piece of content to correlate to a direct return on investment (some pieces can help with institutional branding and reputation), but you should develop key performance indicators (KPIs) that you can use to evaluate your overall effectiveness. From measuring web visits and email subscribers for a new blog to recording new leads or applicants generated by a free GMAT test-prep course, being able to determine what is working (and what isn't) will allow you to keep adjusting your content strategy for marketing to MBA students.

Ultimately, content marketing is one of the most compelling ways to prove—and not just tell—your audience that your institution is committed to the success of students. And when it comes to preparing them for the dynamic world of business, MBA students will believe that your program will deliver because they've already seen you do it through consistent, valuable, and high-quality content.





Must-Have Strategies for Marketing to MBA Students





Provide Reasons to Believe Your MBA Is Worth the Investment

Compile all available stats, testimonials, awards, and anything else that point to the quality and worth of your program.

- Do you have statistics that reveal the average salary for recent alumni, a list of organizations/businesses that are employing alumni, and/or the percentage of alumni who find full-time work in their desired field within six months after graduation?
- What videos or articles do you have featuring students, alumni, faculty, or employers talking about your MBA program?
- Has your school acquired awards or other third-party endorsements that highlight the quality of your program?
- Do you have faculty or staff who might have access to information that could be repurposed into reasons to believe?
- Do you have outdated or uncompelling stats/info that need to be updated or done away with altogether?

It's important to do a content audit and compile every single reason to believe you already have (or can easily produce). This will allow you to determine the strengths and weaknesses of your overall messaging strategy.

Incorporate your *reasons to believe* in your messaging plan, ensuring they are getting in front of prospective students in multiple formats (email, website, print, etc.).

- Are you promoting your *reasons to believe* in multiple channels and in ways that are actually being seen by prospective students?
- How can you strategically include other reasons to believe that you've uncovered but are not currently promoting in your marketing strategy?
- How can you make it known across campus that you are eager to work with those who already have information that can be shared with prospective MBA students?
- Are you taking advantage of email, social media, in-person events, etc. in order to get this information in front of prospective students? How could you be doing a better job?
- Is the information presented in a compelling and easy-to-digest format? Is it well designed and user friendly?



It is critical to develop a strategic promotional plan to ensure you're getting your reasons to believe in front of prospective students in a way that is compelling, easy-to-understand, and appropriate to the state of their buyer journey. Keep in mind that there are multiple channels to be aware of (social media, email, inperson events, website, print material, etc.) and that you should be repurposing your reasons to believe for those different formats.

Develop a plan for acquiring more compelling reasons to believe for the future.

- When it comes to stats, how can you build a system to obtain critical information that can be used a couple years down the road?
- How can you recruit the help of faculty, staff, and connected employers to contribute to your marketing efforts? Can they provide valuable stats, participate in a video, contribute to a blog, etc.?
- What kinds of awards and third-party validations are you lacking? Would inquiring into a third-party endorsement organization like Abound make sense for you and fill this gap?

You should always have a longer-term strategy in place to develop new and compelling reasons to believe. While your ability to plan for this will depend on your available resources, it's important to at least have some plan in the works to ensure you are regularly strengthening your overall messaging with new stats, testimonials, articles, awards, etc.



Emphasize Real-World Business Experience

- If you're not already, ensure your program is offering realworld business experience to students, since this is a musthave feature for MBA programs today.
 - What exactly are you offering to give students real-world business experience (internships, capstone projects, experiential courses, etc.)?
 - How can you ensure the real-world experiences you're offering align with the needs of the business world?
 - Can you work with alumni and other professionals connected to your school to collaborate on some kind of project or program that offers realworld experience to students?

While the intricacies of developing real-world experiences for your MBA program are vast and beyond the scope of this guide, it's critical to ensure you are actually providing them as well as to obtain stakeholder buy-in to implement or improve these offerings as a vital aspect of your program.

- Develop material that details what these opportunities entail, painting an accurate and compelling picture for prospective students to reveal specifically how they will benefit from them.
 - How are you promoting these opportunities? Are you merely listing them with a couple sentences of explanation, or are you offering a detailed overview of what these opportunities entail?
 - Can you develop a case study, video, or testimonial highlighting a specific real-world opportunity previous students have participated in?
 - Can you detail how exactly your real-world experience offerings have benefited previous students in the past? Have they been offered jobs because of them? Have they made important professional relationships? Did they stumble upon a new career passion or goal through these experiences?

Many MBA programs already offer ways to get real-world experience, and so it's important to realize that simply offering this—and telling prospective students you do—isn't going to separate you from the many other programs doing the same thing. You need to show them how these real-world business opportunities actually matter and can make a difference in their careers.



Bring Your MBA Program to Students

- Develop a list of local organizations with which you would like to partner to support your MBA program based on fit and capacity.
 - Do you have educational programs and/or expertise to benefit these organizations?
 - Do you already have a strong relationship with organizations through another partnership that you can leverage?

It's important to be honest about what organizations you can actually provide value to with your offerings. While there may be many business and organizations with which you could potentially work, it's worth starting with the ones that are a more natural fit (e.g. If you have great expertise related to supply chain and logistics, then start with organizations in that field to develop a good reputation locally).

- When it comes to providing on-site offerings, identify what you have the capacity and expertise to offer (a series of workshops, a credential, a full MBA program, etc.).
 - Would offering a one-off workshop or lecture make sense for now, or do you have the resources to offer an MBA course or full program onsite?
 - How are you going to support these programs with faculty and staff resources?
 - Can you recruit MBA faculty to teach one-off programs for free? Perhaps you can offer them an honorarium?
 - How can you communicate to faculty the benefits of participating in these programs onsite?

While you should have already considered this when identifying organizations to reach out to, the goal here is to identify what exactly you have the capacity to offer through these organizations based on resources, staff/faculty availability, and budget.

Develop materials that you can provide to organizations in order to help them get the word out about your MBA-related offerings onsite.

- Can you create a series of emails that stakeholders can send to their employees?
- How about print materials that can be placed throughout the organization?
- Can you establish a lead-nurturing email campaign?
- Can you develop a process for having counselors follow up with leads after they have participated in an offering?

The more you can help organizational stakeholders pitch your MBA-related programs to their employees, the more likely they will become influential advocates. Additionally, without a long-term strategy for converting participants in your one-off offerings into prospective students for your MBA program, the initial effort and work will be mostly wasted and not beneficial for your school.

Ensure the MBA-related offerings you're providing (or intend to provide) make for a real service to organizations as well as your institution.

- Is there an area of business in which you have expertise and a distinct advantage over other schools that, for whatever reason, you are not capitalizing on? If so, why not?
- · How can you check in to ensure that organizations are benefiting from your offerings? Are their employees becoming better equipped to address and solve business problems?
- Is it paying off for your institution? Are the costs of offering these programs being offset by an increase in MBA leads and/or actual enrolled students?

It's important to check in continuously and make sure that your partnering organizations, the participating students, and your institution are all benefitting from these on-site offerings. Since this is a sizable investment by all parties, it's critical to develop a plan for regular measurement.



Become a High-Quality **Content Marketer**

- Audit all of your current content and determine where each item falls within your sales funnel (top, middle, or bottom). Then identify where you have gaps and what area(s) of the funnel you need to bulk up with more content.
 - Do you have content mostly for prospective students already interested in your program (middle or bottom funnel) or content that a general, business-minded audience would find valuable (top funnel)?
 - Is some of your content outdated or unhelpful? Have you been able to measure its effectiveness to determine what is working and what isn't?
 - Are there certain gaps in your content efforts that you could more easily and quickly address than others? Do you have the available resources to address these gaps?
 - How can you develop a plan to address the low-hanging fruit while still planning for longer-term content strategies?

The type of content you should focus on will depend on your overall content's success, whether there are certain areas of the buyer journey you need to address first (turning leads into applicants, etc.), and your available resources. While it's important to have a plan for developing content for the entire buyer journey, it's also important to be realistic about what you can address in the short term and what will require longer-term planning.

- Brainstorm and develop different types of content based on your available resources in order to provide value to your various audiences.
 - What content can you develop that would meet the needs of your audiences? How can you help prospective students navigate the application process? How can you provide business insight in a compelling and informative way? How can you provide value to those signaling some level of interest in your program to keep them engaged?

	•	What types of content do you have the skills and resources to produce (blog articles, podcast episodes, GMAT prep courses, webinars, ebooks, white papers, events, professional mentoring sessions, etc.)? Can you recruit faculty and other staff to help you produce this content? How about current students or alumni?
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• Is the content you're producing of value to your audiences? Are you providing content that is educational, engaging, and/or entertaining?

While it's important to "think outside the box" and consider original ideas, keep in mind your resources and limitations. A robust business journal online, which requires skilled reporting, writing, and design, may be a great idea that you can't reasonably accomplish, for instance. But you could target this same audience through an ebook or series of blog articles that would require substantially fewer resources.

Create a lead-nurturing campaign to ensure that the content you're producing is capturing, engaging, and leading individuals further down your sales funnel.

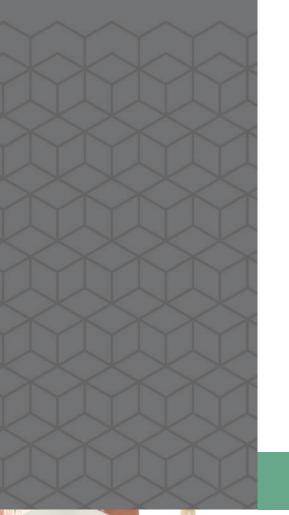
- · How are you going to capture the emails and contact info for your various pieces of content? What type of landing pages and calls-to-actions (CTAs) are necessary?
- What type of email campaign will you develop to ensure that someone who attends a free GMAT course, signs up for blog updates, or downloads an ebook will be nurtured by additional content?
- How are you ensuring your lead-nurturing campaigns have a healthy blend of valuable content that engages readers as well as strategically placed CTAs to encourage further engagement with your MBA program?

Keep in mind that, no matter how great and engaging your content is, it's critical that you have a plan for capturing individuals' information so you can continue to provide them with more valuable content, educate them about your program, and encourage them to take the next step toward becoming an enrolled student.

Create a process for measuring the success of your content to ensure that it ultimately leads to increased leads, applicants, and enrolled students.

- What is the specific goal of every single piece of content? How does the placement of the content in the funnel determine what makes for a reasonable goal?
- What measurement tools (Google Analytics, Hotjar, etc.) are necessary to measure the success of your
- Have you given your content enough time before measuring success?
- Instead of doing away with a piece of content you determine isn't delivering, can you make some slight tweaks or reformat it in order to make it more effective?

This is a vital step in your content marketing strategy. Ensuring your content is actually doing what it's supposed to do prevents you from wasting time and resources and helps you make continuous changes in order to reach your MBA program's goals.



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